

FINANCIAL STATEMENTS
DECEMBER 31, 2016 AND 2015

Contents December 31, 2016 and 2015

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## **Independent Auditor's Report**

To the Board of Directors of MAS Boston Society, Inc.:

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of MAS Boston Society, Inc. (a Massachusetts not for profit corporation), which comprise the statements of financial position as of December 31, 2016 and 2015, and the related statements of activities and changes in net assets, cash flows and functional expenses for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of MAS Boston Society, Inc. as of December 31, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Alexander, Acousen, Finning & Co., D.C.

Boston, Massachusetts

April 17, 2017

Statements of Financial Position December 31, 2016 and 2015

Assets	2016	2015
Current Assets:		
Cash	\$ 188,254	\$ 251,959
Accounts receivable	65,521	50,265
Prepaid expenses and other	6,523	10,975
Fund held for other		27,745
Total current assets	260,298	340,944
Investments	376,675	387,359
Beneficial Interest in Lead Trusts	53,956	73,560
Property and Equipment, net	275,854	303,088
Total assets	\$ 966,783	\$ 1,104,951
Liabilities and Net Assets		
Current Liabilities:		
Accounts payable and accrued expenses	\$ 72,116	\$ 62,758
Fund held for other		27,745
Total current liabilities	72,116	90,503
Net Assets:		
Unrestricted:		
Operating	472,166	397,478
Property and equipment	275,854	303,088
Total unrestricted	748,020	700,566
Temporarily restricted	146,647_	313,882
Total net assets	894,667	1,014,448
Total liabilities and net assets	\$ 966,783	\$ 1,104,951

Statements of Activities and Changes in Net Assets For the Years Ended December 31, 2016 and 2015

		2016			2015	
		Temporarily			Temporarily	
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
Revenue:						
Contributions	\$ 1,323,810	\$ 299,733	\$ 1,623,543	\$ 1,215,976	\$ 259,589	\$ 1,475,565
Café income	358,774	-	358,774	208,668	-	208,668
Tuition, related fees and program income	182,455	-	182,455	118,704	-	118,704
Rental income	116,589	-	116,589	105,108	-	105,108
Donated goods and services	41,996	-	41,996	31,250	-	31,250
Other income	223,386	-	223,386	14,628	-	14,628
Net assets released from restriction	464,499	(464,499)	-	86,904	(86,904)	
Total revenue	2,711,509	(164,766)	2,546,743	1,781,238	172,685	1,953,923
Expenses:						
General program	1,753,473	-	1,753,473	1,352,653	-	1,352,653
Boston Islamic Seminary	445,634	-	445,634	100,995	-	100,995
General and administrative	414,660	-	414,660	240,731	-	240,731
Fundraising	137,380		137,380	109,770		109,770
Total expenses	2,751,147		2,751,147	1,804,149		1,804,149
Changes in net assets from operations	(39,638)	(164,766)	(204,404)	(22,911)	172,685	149,774
Non-Operating Revenue (Expense):						
Capital grant	-	58,145	58,145	-	28,965	28,965
Investment income (loss)	30,182	-	30,182	(5,336)	-	(5,336)
Change in value of beneficial interest in lead trusts	-	(3,704)	(3,704)	-	25,606	25,606
Net assets released from capital restrictions	56,910	(56,910)				
Total non-operating revenue (expense)	87,092	(2,469)	84,623	(5,336)	54,571	49,235
Changes in net assets	47,454	(167,235)	(119,781)	(28,247)	227,256	199,009
Net Assets, beginning of year	700,566	313,882	1,014,448	776,572	86,626	863,198
Net asset transfer				(47,759)		(47,759)
Net Assets, end of year	\$ 748,020	\$ 146,647	\$ 894,667	\$ 700,566	\$ 313,882	\$ 1,014,448

Statements of Cash Flows For the Years Ended December 31, 2016 and 2015

	2016	2015
Cash Flows from Operating Activities:		
Changes in net assets	\$ (119,781)	\$ 199,009
Adjustments to reconcile changes in net assets to net cash	. , , ,	
provided by (used in) operating activities:		
Net unrealized (gains) losses	(22,269)	10,844
Depreciation	68,580	53,825
Bad debt	8,161	18,244
Change in value of beneficial interest in lead trusts	3,704	(25,606)
Capital grant	(58,145)	(28,965)
Changes in operating assets and liabilities:		
Accounts receivable	(23,417)	(31,226)
Prepaid expenses and other	4,452	(10,660)
Accounts payable and accrued expenses	9,358	(108,838)
Net cash provided by (used in) operating activities	(129,357)	76,627
Cash Flows from Investing Activities:		
Net funds transferred to Al-Marhama	-	(47,759)
Distribution from beneficial interest in lead trusts	15,900	15,900
Purchase of investments	(109,502)	(175,402)
Proceeds from sale of investments	142,455	4,693
Acquisition of property and equipment	(41,346)	(197,646)
Net cash provided by (used in) investing activities	7,507	(400,214)
Cash Flows from Financing Activities:		
Capital grant	58,145	28,965
Net Change in Cash	(63,705)	(294,622)
Cash:		
Beginning of year	251,959	546,581
End of year	\$ 188,254	\$ 251,959

Statement of Functional Expenses
For the Year Ended December 31, 2016
(With Summarized Comparative Totals for the Year Ended December 31, 2015)

			2016			2015
	General Program	Boston Islamic Seminary	General and Adminis- trative	Fundraising	Total	Total
Payroll and related:						
Salaries	\$ 776,397	\$ 224,302	\$ 252,494	\$ 45,727	\$ 1,298,920	\$ 849,221
Payroll taxes and fringe benefits	129,306	26,021	27,893	8,552	191,772	115,009
Donated salary		5,063	36,638		41,701	31,250
Total payroll and related	905,703	255,386	317,025	54,279	1,532,393	995,480
Other program expenses	-	182,542	-	-	182,542	-
Equipment rental and maintenance	94,363	-	7,614	666	102,643	146,310
Professional fees	91,820	3,166	38,250	1,500	134,736	71,329
Utilities	135,278	-	13,846	-	149,124	126,527
Café expenses	126,355	-	-	-	126,355	87,987
Food	107,883	-	-	11,163	119,046	43,236
Grants to ICNA Relief	100,202	-	1,000	-	101,202	39,698
Depreciation	51,435	-	14,516	2,629	68,580	53,825
Travel and meetings	53,344	-	359	-	53,703	46,488
Miscellaneous	7,438	34	3,939	31,349	42,760	15,863
Bank service fees	857	4,453	245	26,102	31,657	41,855
Insurance	23,500	-	4,760	862	29,122	17,462
Security expenses	20,835	-	-	-	20,835	50,158
Supplies	14,098	32	1,415	256	15,801	11,499
Printing and postage	1,870	-	642	7,046	9,558	9,404
Membership dues and fees	8,922	21	317	57	9,317	8,576
Bad debt	-	-	8,161	-	8,161	18,244
Telephone and internet	4,679	-	1,321	239	6,239	7,309
Occupancy	3,394	-	958	173	4,525	-
Staff development	1,497		292	1,059	2,848	12,899
Total expenses	\$ 1,753,473	\$ 445,634	\$ 414,660	\$ 137,380	\$ 2,751,147	\$ 1,804,149

Statement of Functional Expenses For the Year Ended December 31, 2015

	General Program	Boston Islamic Seminary	General and Adminis- trative	Fundraising	Total
Payroll and related:					
Salaries	\$ 671,178	\$ 26,673	\$ 99,816	\$ 51,554	\$ 849,221
Payroll taxes and fringe benefits	77,295	89	28,976	8,649	115,009
Donated salary			31,250		31,250
Total payroll and related	748,473	26,762	160,042	60,203	995,480
Equipment rental and maintenance	67,125	67,160	11,865	160	146,310
Professional fees	47,482	3,470	18,228	2,149	71,329
Utilities	102,643	-	18,972	4,912	126,527
Café expenses	87,987	-	-	-	87,987
Food	43,141	-	95	-	43,236
Grants to ICNA Relief	39,698	-	-	-	39,698
Depreciation	43,475	-	8,221	2,129	53,825
Travel and meetings	45,591	-	897	-	46,488
Miscellaneous	11,004	-	4,421	438	15,863
Bank service fees	7,160	3,603	-	31,092	41,855
Insurance	17,462	-	-	-	17,462
Security expenses	50,158	-	-	-	50,158
Supplies	10,131	-	1,087	281	11,499
Printing and postage	2,112	-	399	6,893	9,404
Membership dues and fees	8,210	-	332	34	8,576
Bad debt	14,598	-	2,456	1,190	18,244
Telephone and internet	5,904	-	1,116	289	7,309
Staff development	299		12,600		12,899
Total expenses	\$ 1,352,653	\$ 100,995	\$ 240,731	\$ 109,770	\$ 1,804,149

Notes to Financial Statements December 31, 2016 and 2015

## 1. OPERATIONS, TAX STATUS AND SIGNIFICANT ACCOUNTING POLICIES

## **OPERATIONS**

MAS Boston Society, Inc. (MAS Boston) is a grass-roots community-based organization that seeks to empower the Muslim community to be active citizens who will play a significant role in the improvement of society. MAS Boston strives to achieve this mission by: 1) developing young Muslims into leaders in their communities; 2) educating and mobilizing the Muslim community to participate in civic affairs; 3) developing interfaith and intercommunity understanding and cooperation on issues of shared concerns; and 4) addressing root causes and consequences of prejudice and discrimination. While a separate 501(c)(3), MAS Boston is a chapter of MAS National.

Founded in 1999, MAS Boston's first focus was working with Muslim youth. As the organization grew, the mission expanded to include civic engagement and intercommunity outreach. Membership grew from 20 in 1999 to nearly 1,000 in 2008 while located in Somerville.

In late 2007 the Islamic Society of Boston's (the ISB) Board of Trustees – the trust for the Islamic Society of Boston Cultural Center (the ISBCC) – requested MAS Boston to help bring the ISBCC's construction to the finish line and to start building a spiritual community at the ISBCC. MAS Boston helped the ISB raise the last \$5M needed to complete the building of the ISBCC. Upon completion of the ISBCC building, ISB's Board of Trustees entered into a ten year management agreement with MAS Boston to fully run MAS Boston's programs at the ISBCC beginning January 1, 2009 (see Note 5). MAS Boston brought its full time Youth Director, Interfaith Director, Grant Writer, Political Director, a Legal Aid, an Executive Director, and other staff members who were all working with volunteer committees to serve the community in Greater Boston into the ISBCC.

At the ISBCC, MAS Boston held to its core values of being open to everyone, including non-Muslims, empowering sisters, converts, and youth, living Islam, and cherishing our communal diversity. MAS Boston sought to implement MAS National's vision of a "Virtuous and Just American Society", and our mission "to move people to strive for God consciousness, liberty and justice, and to convey Islam with utmost clarity". Perhaps most critically, MAS-Boston's board adopted the strategy of recruiting talented young Muslims and empowering them to engage the community to run the ISBCC as a vibrant community, mosque, and cultural center.

This vision has led to where the ISBCC is today – a project on its own with its own mission, vision, staff, strong partnerships, hundreds of volunteers and exciting and effective programming.

MAS Boston's primary work is the ISBCC. The work at the ISBCC has three main areas of focus:

Spiritual Development and Education: The ISBCC offers its congregants the five daily prayers, the weekly congregational sermon/prayer (khutbah) on Fridays attended by 1500+ worshippers, the Friday night spiritual lessons (Halaqas), Islamic knowledge workshops, seasonal religious holidays programming (Ramadan, Eid ul-Fitr, and Eid ul-Adha), one-on-one spiritual counseling, a vibrant religious youth program (Deen14), Islam 101 classes for people interested in learning Islam and/or newly converted Muslims, tours for people of other faiths and students of all ages, and classes on reading and memorizing the Quran on Saturdays and Sundays through the MAS Quran Institute.

## 1. OPERATIONS, TAX STATUS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **OPERATIONS** (Continued)

Building a Strong Community: MAS Boston offers two strong identity and community building youth programs at the ISBCC: ARKanum (a 12-16 year old program with over 70 youth) and MAS Youth Waves (a recently launched late high school-college student program). In 2014, MAS Boston also launched a Sustainers Program. Sustainers are individuals who volunteer, donate, and guide major organizational decisions. Today there are nearly 670 "Sustainers". Our Sustainers are an incredibly diverse group of 64 ethnicities, from various socio-economic backgrounds. At quarterly meetings, they discuss the needs of the diverse pockets of our community. Their voices have transformed the ISBCC and its direction. Moreover, MAS Boston also operates the Common Word Café program – an open space where conversations between Muslims and people of other faiths help build a stronger community. MAS Boston through their Health Team also offers mental health workshops, mental health counseling, health screenings, and parenting workshops. Through partners, MAS Boston offers a monthly food pantry and weekly English as a Second Language (ESL) courses. Finally, MAS Boston also seeks to build community among area mosques. In 2016 a mosque collaboration initiative (Masajid Collaboration) was launched, which brings together 13 area mosques to learn from one another and share best practices.

Serving the Common Ground: Our service programming includes our Neighbors for Neighbors Initiative, teaming constituents with non-Muslim neighbors to address neighborhood concerns (they have already won promises from local authorities to renovate areas of the neighborhood); and weekly At-Risk Youth Program, funded by Boston Children's Hospital, to keep our low-income, primarily black youth from falling into drug use, gangs, and/or prison.

Our civic engagement work, however, is perhaps the most critical of our service work. It has grown out of necessity. The ISBCC and our community have survived, but suffered, several Islamophobic attacks. Most were fortunately episodic (e.g. during construction of the ISBCC, aftermath of the Marathon bombing, during the Tsarnaev trial, and selection for Countering Violent Extremism Initiative). Learning from these attacks and anticipating future ones, we built robust relationships with powerful interfaith partners (e.g. Greater Boston Interfaith Organization ("GBIO"); local, state, and federal government actors (e.g. Mayor, Police Commissioner, Attorney General, local State representative, District Congressman, Governor, local FBI, and both Senators); and the local media (e.g. Boston Globe, WBUR, Channel 5, and more). The ISBCC is part of the Greater Boston Interfaith Organization (GBIO), a coalition of churches, synagogues, and mosques, who are committed to working together on causes of justice.

#### **TAX STATUS**

MAS Boston is exempt from Federal income taxes as an organization (not a private foundation) formed for charitable purposes under Section 501(c)(3) of the Internal Revenue Code (IRC). MAS Boston is also exempt from state income taxes. Donors may deduct contributions made to MAS Boston within the IRC regulations.

#### SIGNIFICANT ACCOUNTING POLICIES

MAS Boston prepares its financial statements in accordance with generally accepted accounting standards and principles (U.S. GAAP) established by the Financial Accounting Standards Board (FASB). References to U.S. GAAP in these notes are to the FASB Accounting Standards Codification (ASC).

Notes to Financial Statements December 31, 2016 and 2015

## 1. OPERATIONS, TAX STATUS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Estimates**

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### **Investments**

Investments consist of MAS Boston's holdings in marketable securities. Realized gains and losses are recorded based on the average cost method. Unrealized gains and losses are recognized based on market value changes during the period. Investments have been classified as long-term in the accompanying statements of financial position based on management's intent. Interest and dividends are recorded when earned.

## **Accounts Receivable and Allowance for Doubtful Accounts**

Accounts receivable are recorded at the invoiced amounts and do not bear interest. Allowance for doubtful accounts is reserved using specific identification of accounts deemed to be uncollectible. There was no allowance for doubtful accounts as of December 31, 2016 and 2015.

#### **Property and Equipment and Depreciation**

Property and equipment with estimated useful lives in excess of one year and values greater than \$500 are capitalized at cost (see Note 3). Donated property and equipment are recorded at fair value at the time of donation. Renewals and betterments are capitalized, while repairs and maintenance are expensed as incurred.

Depreciation is computed using the straight-line method over the following estimated useful lives:

Furniture and fixtures	5 years
Office equipment	5 years
Facility improvements	15 years

#### **Net Assets**

#### **Unrestricted Net Assets**

Unrestricted net assets are those net resources that bear no external restrictions and are generally available for use by MAS Boston. MAS Boston has grouped its unrestricted net assets into the following categories:

Operating net assets represent funds available to carry on the operations of MAS Boston.

**Property and equipment net assets** reflect and account for the activities related to MAS Boston's property and equipment, net of related debt, if any.

## 1. OPERATIONS, TAX STATUS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Net Assets** (Continued)

#### **Temporarily Restricted Net Assets**

Temporarily restricted net assets represent amounts received or committed with donor restrictions which have not yet been expended for their designated purpose (purpose restricted) or amounts for unrestricted use in future periods (time restricted).

Temporarily restricted net assets are restricted as follows at December 31:

	<u>2016</u>	2015
Purpose Time (CLATs, Note 7) Capital	\$ 62,491 53,956 	\$ 211,357 73,560 <u>28,965</u>
	<u>\$ 146,647</u>	\$ 313,882

## **Revenue Recognition**

Contributions are recorded as revenue when received or unconditionally pledged. Restricted contributions are recorded as temporarily restricted revenues and net assets when received or unconditionally pledged. Transfers are made to unrestricted net assets as costs are incurred or time restrictions or program restrictions have lapsed. Donor restricted contributions received and satisfied in the same period are included in unrestricted net assets.

Café income is recorded as revenue at the point of sale. Rental income is recognized when earned. Tuition, related fees, and program income are recorded as services are provided. All other income is recognized as earned.

#### **Expense Allocations**

Expenses related directly to a function are distributed to that function, while other expenses are allocated based upon management's estimate of the percentage attributable to each function.

#### **Donated Goods and Services**

Volunteers and other organizations contribute services to MAS Boston in support of various aspects of its programs. These services are reflected in the accompanying financial statements based upon the estimated value assigned to them by the donating volunteers, agencies, or by management. At December 31, 2016 and 2015, donated goods and services consist of in-kind salary of \$41,996 and \$31,250, respectively.

MAS Boston also receives services from volunteers in various aspects of its programs. The value of these services is not reflected in the accompanying financial statements, since the value assigned to these services by the donating volunteers is not ascertainable and does not meet the U.S. GAAP criteria for recognition.

Notes to Financial Statements December 31, 2016 and 2015

## 1. OPERATIONS, TAX STATUS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Fair Value Measurements**

MAS Boston follows the accounting and disclosure standards pertaining to ASC Topic, *Fair Value Measurements*, for qualifying assets and liabilities. Fair value is defined as the price that MAS Boston would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants.

MAS Boston uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of MAS Boston. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset developed based on the best information available.

The three-tier hierarchy of inputs is summarized in the three broad levels as follows:

- Level 1 Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.
- Level 2 Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.
- Level 3 Inputs that are unobservable and which require significant judgment or estimation.

An asset or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

## Cash and Cash Equivalents

Cash and cash equivalents included in the investment portfolio consist of cash and money market funds at December 31, 2016 and 2015. Cash equivalents are considered Level 1 in the fair value hierarchy.

#### Investments

Investments are recorded in the financial statements at fair value. If an investment is directly held by MAS Boston and an active market with quoted prices exists, the market price of an identical security is used to report fair value. Reported fair values of shares in mutual funds are based on share prices reported by the funds as of the last business day of the fiscal year. MAS Boston values all of its investments using Level 1 inputs.

Notes to Financial Statements December 31, 2016 and 2015

## 1. OPERATIONS, TAX STATUS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

## **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Fair Value Measurements (Continued)

#### Beneficial Interest in Lead Trusts

MAS Boston values its beneficial interests in lead trusts (see Note 7) using Level 3 inputs, which are based on present value of the expected cash flows due over the terms of the lead trusts.

#### All Other Assets and Liabilities

The carrying value of all other assets and liabilities does not differ materially from its estimated fair value and are considered Level 1 in the fair value hierarchy.

## **Subsequent Events**

Subsequent events have been evaluated through April 17, 2017, which is the date the financial statements were available to be issued. There were no events that met the criteria for recognition or disclosure in the financial statements.

#### **Income Taxes**

MAS Boston accounts for uncertainty in income taxes in accordance with ASC Topic, *Income Taxes*. This standard clarifies the accounting for uncertainty in tax positions and prescribes a recognition threshold and measurement attribute for the financial statements regarding a tax position taken or expected to be taken in a tax return. MAS Boston has determined that there are no uncertain tax positions which qualify for either recognition or disclosure in the financial statements at December 31, 2016 and 2015. MAS Boston's information returns are subject to examination by the Federal and state jurisdictions.

#### 2. NET ASSET TRANSFER

To address the burial needs unique to the Islamic faith tradition, in 2008, MAS Boston formed the Al-Marhama program (Al-Marhama). Al-Marhama is the only sharia-compliant funeral and burial service in Massachusetts. Al-Marhama services include sales of burial plots, Islamic shrouding and washing, transportation, internment, and other grave sites services.

On October 22, 2014, Al-Marhama received its 501(c)(3) exemption, retroactive to December 22, 2013. Al-Marhama thereafter separated from MAS Boston and became a separate and unrelated legal non-profit entity. MAS Boston acted as a fiscal agent for Al-Marhama during 2015 and 2016, but no longer acts in this capacity for Al-Marhama. During 2015, MAS Boston had transferred related asset and liability accounts to Al-Marhama, which resulted in a net assets transfer of \$47,759. This amount is reflected as net asset transfer in the accompanying statement of activities and changes in net assets for the year ended December 31, 2015. As of December 31, 2015, MAS Boston was still holding \$27,745 for Al-Marhama, which is reflected as fund held for other in the accompanying statement of financial position. As of December 31, 2016, MAS Boston has no funds held for Al-Marhama.

## 3. PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31:

	<u>2016</u>	2015
Furniture and fixtures	\$ 321,667	\$ 291,181
Office equipment	64,694	55,351
Facility improvements	<u> 182,761</u>	181,244
, ,	569,122	527,776
Less - accumulated depreciation	<u>293,268</u>	224,688
	<u>\$ 275,854</u>	\$ 303,088

Depreciation expense for the years ended December 31, 2016 and 2015, was \$68,580 and \$53,825, respectively.

#### 4. INVESTMENTS

Investments are comprised of the following as of December 31:

	2016	2015
Equities and Options:  KBS Real Estate All other  Mutual Funds, ETFs and Closed-End Funds Investment cash	\$ 40,924 204,571 70,295 60,885	\$ 38,653 90,001 60,569 198,136
investment easi	\$ 376,675	\$ 387,359

Investment income (loss) consisted of the following for the years ended December 31:

		2015
Net unrealized (losses) gains Interest and dividends Net realized gains	\$ 16,512 7,913 5,757	\$ (10,844) 5,508 ————————————————————————————————————
	\$ 30,182	\$ (5,336)

## 5. MANAGEMENT AGREEMENT

MAS Boston has entered into a management agreement, which expires on December 31, 2018, with ISB to manage and operate the ISBCC (see Note 1). Under the agreement, MAS Boston serves as the main occupant of the ISBCC and utilizes the ISBCC for delivery of its programs and other activities consistent with the terms of the agreement. MAS Boston is responsible for all costs relating to the operation and maintenance of the ISBCC. MAS Boston funds these costs with revenue generated from various programs held at the ISBCC, including contributions and rental income (see Note 6). ISB and MAS Boston have the right to terminate the agreement with no less than 180 days prior to written notice. ISB may also terminate the agreement if MAS Boston defaults on the agreement.

To the extent that MAS Boston generates a surplus, MAS Boston will make a discretional contribution to ISB based on a certain percentage as specified in the agreement. MAS Boston made no payments during the years ended December 31, 2016 and 2015.

Notes to Financial Statements December 31, 2016 and 2015

## 6. LEASES

MAS Boston leases a portion of the ISBCC to third parties under various tenant-at-will agreements, with average monthly payments ranging from \$4,400 to \$450 during the years ended December 31, 2016 and 2015. Total rental income for the years ended December 31, 2016 and 2015, was \$116,589 and \$105,108, respectively, and is included in rental income in the accompanying statements of activities and changes in net assets.

## 7. IRREVOCABLE CHARITABLE LEAD ANNUITY TRUSTS

MAS Boston is named as beneficiary of seven irrevocable Charitable Lead Annuity Trusts (CLATs), which are controlled by a trustee on behalf of the donors. An employee of MAS Boston is the trustee of the CLATs. The donors established these CLATs and outlined certain distributions to be made to MAS Boston over the CLATs' terms. Upon termination of the CLATs, the trustee shall distribute all of the principal and undistributed income, net of any amount due to MAS Boston, to the beneficiaries designated by the donors as specified in the CLATs' agreements. The CLATs expire at various date through September 30, 2021.

Annual distributions to MAS Boston totaled \$15,900 for each of the years ended December 31, 2016 and 2015, and are included in net assets released from restrictions in the accompanying statements of activities and changes in net assets. The distributions are received in quarterly installments of \$3,975 until the CLATs terminate. At December 31, 2016 and 2015, the present value of the future distributions expected to be received by MAS Boston over the terms of the CLATs are \$53,956 and \$73,560, respectively, which are reflected as beneficial interest in lead trusts and temporarily restricted net assets in the accompanying statements of financial position. Changes in the fair value of the beneficial interest in lead trusts were \$(3,704) and \$25,606 for the years ended December 31, 2016 and 2015, respectively, and are reflected as change in value of beneficial interest in lead trusts in the accompanying statements of activities and changes in net assets.

The changes in the CLATs measured at fair value for which MAS Boston has used Level 3 inputs to determine fair value were as follows at December 31:

	<u>2016</u>	<u>2015</u>
Beginning balance	\$ 73,560	\$ 63,854
Change in fair value Distributions from CLATs	(3,704) (15,900)	25,606 (15,900)
Ending balance	<u>\$ 53,956</u>	<u>\$ 73,560</u>

#### 8. RELATED PARTY TRANSACTIONS

One Board member of MAS Boston is married to the principal of Malik Academy, a tenant that pays rent to MAS Boston. As of December 31, 2016 and 2015, \$14,484 and \$12,892, respectively, is owed to MAS Boston from Malik Academy.

Notes to Financial Statements December 31, 2016 and 2015

## 9. CONCENTRATION OF CREDIT RISK

MAS Boston maintains its cash balances in a bank in Massachusetts. The Federal Deposit Insurance Corporation insures balances up to certain amounts. At certain times during the year, cash balances exceeded the insured amounts. Management monitors, on a regular basis, the financial condition of the financial institutions, along with their balances, to keep this potential risk to a minimum.

# 10. RECLASSIFICATION

Certain amounts in the 2015 financial statements have been reclassified to conform to the 2016 presentation.